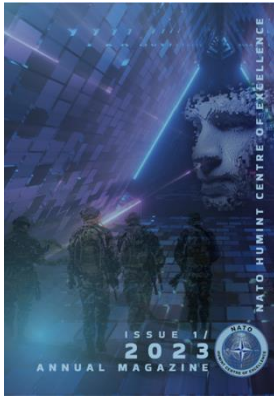


ACADEMIC FOCUS



NATO HUMINT COE ANNUAL MAGAZINE,

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Introduction: Since its inception in 2019, the NATO HUMINT COE ANNUAL MAGAZINE serves as both a **public information tool and a professional reference for the NATO HUMINT Community of Interest**, anchored in the overall efforts of the Centre as a standing promoter of the NATO's core values and principles. The magazine is published annually, in hardcopy and online, on the NATO HUMINT COE's webpage (www.natohcoe.org/nato_humint_coe_annual_magazine/), usually in one issue per year, but can be supplemented with additional editions, upon the case.

Relevance for the general public: The magazine aims to provide the general public with insights into the role, significance, and activities of the NATO HUMINT COE, offering a platform to communicate the importance of human intelligence in addressing security challenges and maintaining international peace and stability. Outlining the central position of the Centre as an expertise hub in NATO¹, the magazine includes provisions on the organization's activities in the capability transformational areas of standardization, concept development and experimentation, lessons learned management, and education and training, as well as articles on current trends, case studies, human capital

¹ An expertise hub in NATO from the perspective of its academic contribution to the Allied requests for support – the “Academics Overview” series of articles.

development, and the impact of human intelligence on NATO's operations.

Raising awareness and understanding of the NATO HUMINT COE's mission, activities, and contribution among relevant stakeholders: Apart from the general public, at an informed level of understanding, the magazine serves as a means to educate policymakers, military leaders, and the wider security community about the importance of human intelligence capability in the larger Intelligence spectrum. Under the aegis of NATO HUMINT Working Group and NATO HUMINT Technology Working Group, the journal outlines the vision and development potential facilitated by the NATO HUMINT COE and the HUMINT community in NATO.

The professional stance of the Magazine: Equally important, the magazine caters to the specific needs and a future outlook of the NATO HUMINT Community of Interest, including intelligence professionals and practitioners. The "HUMINT 360⁰" label serves as a comprehensive scoping for sharing best practices, lessons learned, and innovative approaches in the field of human intelligence. It features articles on HUMINT methodologies, training and education programs, sciences support to HUMINT, or legal & ethical considerations. "Technology development and HUMINT" is a dedicated space populated with articles dealing with analysis of the emerging technologies, and focused to outline opportunities and threats to the NATO HUMINT tradecraft. Further, "Practical skills for HUMINT professionals" engages subjects adapted from the area of common or specialized military skills, providing useful instructional tips for training vignettes. This approach is completed by learning from past events across the history ("HUMINT throughout history"), in a trial to capture valuable lessons learned and better understand the imprint of the societal and human thinking evolution and their impact on the HUMINT tactics, techniques, and procedures, in different spatial and temporal contexts.

Other sections may be considered in future, in order to support the human capital development in HUMINT, with particular focus on the "HUMINTer"'s profile, selection activities, reskilling and up skilling, and cognitive development.

Promoting Collaboration and Knowledge Exchange: The magazine fosters collaboration and knowledge exchange among the NATO HUMINT community of interest, but also in relation with Academia and Industry. Besides formal cooperation arrangements and development opportunities presented in the “Academic partnership” section, the “Academic outreach” segment follows the principles of an Agora, where NATO HUMINT COE’s subject matter experts summarize a variety of topics presented in external scientific conferences or projects (to include books or articles reviews), for future reference or echo in the HUMINT documentation and research efforts. This way, it seeks to provide a platform for professionals to share their expertise, insights, and research findings, promoting a culture of continuous learning and improvement. This section of the magazine may also include interviews, opinion pieces, and articles highlighting collaborative initiatives, joint exercises or other training opportunities, conferences, and partnerships within the NATO HUMINT community.

The magazine offers advertising opportunities that are aligned to the NATO HUMINT COI’s interest, but does not support direct marketing activities.

The NATO HUMINT COE Annual Magazine serves as a comprehensive publication that combines public information and professional reference aspects. It aims to inform the general public about the NATO HUMINT COE’s role while providing the NATO HUMINT Community of Interest with valuable insights, knowledge sharing, and a platform for professional development.



**Empowering a Pan-European
Network to Counter Hybrid
Threats (EU-HYBNET)
H2020 Grant agreement
no: 883054
(May 2020 – April 2025)**

EU-HYBNET is a 60-month project (2020-2025), financed through the Horizon 2020, which start in May 2020. The project is being developed and implemented by a consortium of 25 partners, coordinated by LAUREA University of Applied Sciences from Finland. The European Centre of Excellence for Countering Hybrid Threats and the Joint Research Centre are leading partners of the EU-HYBNET project.

EU-HYBNET bring together practitioners and stakeholders to identify and define their most urgent requirements for countering hybrid threats, by undertaking an in-depth analysis of gaps and needs and prioritizing those that are crucial to address through effective research and innovation initiatives, including arranging training and exercise events to test the most promising innovations (technical and social) which lead to the creation of a roadmap for success and solid recommendations for uptake, industrialization and standardization across the European Union.

The project aims to build an empowered, sustainable network, which:

- define common requirements that can fill knowledge gaps, deal with performance needs, and enhance capabilities of innovation endeavors;
- monitor significant developments in research and innovation;
- deliver recommendations for uptake and industrialization of the most promising innovations that address the needs of

practitioners, and determine associated priorities for standardization;

- establish conditions for enhanced interaction among its members;
- persistently strive to increase its membership and continually build network capacity through knowledge exchange.

EU-HYBNET address four core themes to ensure coherence in the project's results: 1) Future Trends of Hybrid Threats, 2) Cyber and Future Technologies, 3) Resilient Civilians, Local Level and National Administration and 4) Information and Strategic Communication.

Romania represents the consortium through "Mihai Viteazul" National Intelligence Academy (MVNIA). MVNIA incorporate the project's research findings and information into its MA & PhD research programs. As students come from diverse areas (security practitioners, legal, media, private business), the impact of exploitation of the information reach a wide audience, and the EU-HYBNET training documents will also be employed to enhance capabilities of experts and practitioners in the fight against hybrid threats.

EU-HYBNET is a Pan-European network of security practitioners, stakeholders, academia, industry players, and SME actors across EU, collaborating with each other to counter hybrid threats.



With the support of the
Erasmus+ Programme
of the European Union

Jean Monnet Module
EUSEGOV (2020-2023)
621227-EPP-1-2020-1-RO-EPPJMO-MODULE



Jean Monnet Module EUSEGOV

*A common understanding of EU Security Governance
Teaching and researching the EU security policies and institutions
for a better academic and professional approach in the security
and intelligence field
(October 21st, 2020 – October 20th, 2023)**

“Mihai Viteazul” National Intelligence Academy (MVNIA) implements a three-year Jean Monnet Module grant: **EUSEGOV** – *A common understanding of EU Security Governance. Teaching and researching the EU security policies and institutions for a better academic and professional approach in the security and intelligence field.* The EUSEGOV module focuses on EU Governance, a subfield of EU studies that has received less attention comparatively with the study of other EU related issues. The module aims at educating students and at equipping them with the knowledge and necessary skills to become EU citizens and better security providers. The academic value of the EUSEGOV module is to deliver courses on EU Security Governance for security and intelligence studies students. The courses tackle specific aspects of EU integration studies: *Introduction to EU Security Governance and Strategic communication in EU Security Governance.*

* This Project has been carried out with the support of the Erasmus+ programme of the European Union. The content of this Project does not necessarily reflect the position of the European Union, nor does it involve any responsibility on the part of the European Union.

The **specific objectives** of the Module are:

- Providing a coordinated series of MA compulsory and PhD summer courses aiming to familiarize students with the main trends and approaches in the field of communication and security governance in the European Union.
- Updating the teaching contents on the topic by research activities.
- Making aware students who do not automatically come into contact with EU studies of the importance of security governance by training them in using both the specialized language and methodology specific to subjects that pertain to the area of international relations, political sciences, as well as security studies.

The module's objectives will be achieved through the **teaching, researching and promoting** activities. To this respect, the EUSEGOV module includes a **two completely new courses**, one compulsory for MA students and one optional for PhD students, covering a major gap in the curricula i.e. the developments in the idea of European Security Governance. By bringing together academics and experts from various fields of knowledge, from civil society organizations and institutions, the interdisciplinary teaching and research approach of this Module provides the students with an in-depth and systematic understanding of key EU Security Governance topic. The EUSEGOV includes also research activities on the **Strategic communication in EU Security Governance thematic**. The research report will contain an extensive analysis of three aspects: *Strategic communication in EU – practices and official documents; EU Security strategic communication institutions; EU Security Governance future: alternative scenarios*.

A general dissemination campaign will be implemented to create a broad understanding of the importance and the particularities of EU Security Governance: two conferences, opening and closing conferences; a MA and a PhD round-table debates. The main output is represented by the training of a target group formed by master students and PhD candidates in security and intelligence studies that must better understand the direct and indirect implications of EU's security governance impact on the member states.



DOMINOES

Digital cOMpetences InformatiOn EcoSystem²

ID: 2021-1-RO01-KA220-HED-000031158

The DOMINOES project aims to reduce societal polarization through combating the rapid spread of online disinformation among young people. In order to do achieve this result, the project aims to increase the capabilities of partner organizations to develop new and interactive online educational content, which is adapted to the specificities of the current and future, digitally skilled, generations of students. The project begins from two inter-related premises: that the digital ecosystem is undergoing a significant transformation, due to the emergence of new communication platforms and that higher education institutions need to develop curricula that teach critical thinking and digital skills holistically rather than in a disparate fashion.

The project targets two groups: current teaching staff and students of partner institutions, who will be future professionals in the

²This work was possible with the financial support of the ERASMUS + financial mechanism, through the project DOMINOES – Digital Competences Information Ecosystem, Contract Number – 2021-1-RO01-KA220-HED-000031158. The European Commission's support for the production of this publication does not constitute an endorsement of the contents, which reflects the views only of the authors, and the Commission cannot be held responsible for any use which may be made of the information contained therein.

field of security and intelligence. Selected participants from the two target groups will be helped, through several on-site classes, to acquire digital teaching skills, to produce innovative educational material and to use advanced digital skills for the detection and countering of online propaganda, fake news and information manipulation.

The project will elaborate a handbook on the topic of digital disinformation and fake news. This will include the most relevant and up-to-date information on the evolution of the phenomenon of fake news, the psychology of disinformation, the social factors supporting or arresting the dissemination of fake news, skills relevant to avoid online disinformation and policies and legal approaches employed to deter the phenomenon. Then, three on-site courses, each including 30 participants, will take place in the three participating countries. A mix of professors and students will be taught how to avoid online disinformation and how to teach others to do so, in an interactive and inclusive fashion. Finally, the information gathered for the handbook and validated through the face-to-face interactions will be used for the creation of an online course which will be accessible to a wide audience and will represent a sustainable product of the project. This course will include not only the theoretical material gathered for the elaboration of the handbook, but also a wide set of interactive exercises aimed at facilitating student engagement with the material.

The main outcome of the project will be an increase in the advanced digital skills and ability to spot fake news of the representatives of the target group. Participants in the on-site and online courses will improve their teaching abilities and their competences in addressing a young generation of digital natives.

At the end of the project, the partners will organize three simultaneous multiplier events, which will be addressed to persons from the wider target group, but who were not part of the initial on-site training activities. The main results of the project will be presented, with a particular focus on the online training course. This will allow participants to access the same information as those that were included in the on-site activities and further help achieve the project's objectives of reducing societal polarization and combating online disinformation.

Erasmus+ Mobility Projects at “Mihai Viteazul” National Intelligence Academy

Erasmus+ KA103 mobility projects are implemented within „Mihai Viteazul” National Intelligence Academy (MVNIA). The projects are funded by the European Commission, through the National Agency.

The objectives pursued by MVNIA within the the two mobility projects were in line with the specific objectives of Key-Action 1. Therefore, the Academy sought to:

- Support students in order to improve their knowledge, skills and competences;
- Favour quality improvement, excellence in innovation and internationalization by intensifying transnational cooperation with other higher education institutions and training centers;
- Improve the international dimension of education and professional training by promoting mobility and cooperation between higher education institutions;
- Increase the capacity to offer study programmes that better meet the needs of the students.

The mobility of staff and students sets the premises for improving professional knowledge and experience, developing linguistic and intercultural skills, as well as strenghtening European identity through the promotion of common values. Collectively, the 2 projects encompassed a number of 8 beneficiaries, students and professors alike, who took part in different tyes mobilities, as follows:

- 4 training mobilities
- 2 traineeships
- 1 teaching mobility
- 1 study mobility

MVNIA embraces cooperation and recognizes the importance of belonging to university networks for the development of competitiveness and institutional modernization. For this reason, strengthening existing partnerships and starting new projects are objectives of utmost importance in the process of institutional internationalization. Fortunately, the Erasmus programme has put at MVNIA's disposal all the mechanism needed to achieve this goal. As a result, throughout the implementaion period, the Academy has signed three new inter-institutional agreements with the following institutions: University of Malta, the Jagiellonian University in Krakow and Matej Bel University in Banska Bystryca.

Even though the two projects have been completed, the Academy will continue to disseminate and exploit their results in new projects, scientific publications, and by developing new study programmes.



Funded by
the European Union

INSET
CrItical Studies in INtelligence,
Technologies, and SEcuriTy Governance
(01.11.2022 – 31.01.2024)

INSET is an ERASMUS Mundus Design Measures project developed by a consortium of three universities: Mihai Viteazul National Intelligence Academy (Romania), University of Malta (Malta) and University Rey Juan Carlos (Spain) and financed by the European Commission (ERASMUS-EDU-2022-EMJM-DESIGN, code 101081354).

The aim of INSET is to develop a **joint master's program in Critical Studies in Intelligence, Technologies, and Security Governance**. The focus is on developing complex and interdisciplinary competences which are needed in understanding the dynamics of the 21st century world which is increasingly technology-based, hostile from a security perspective, and highly volatile.

INSET advances an inter- and multidisciplinary approach that combines critical studies in intelligence, security governance and technologies while bridging these areas of study and transfers specialized knowledge and competencies from specialists and practitioners in intelligence and security towards the civil society.

INSET joint MA programme's distinct novelty emerges from the following objectives:

1. it brings an interdisciplinary and multidisciplinary approach, which intersects the several concentrations under security

science: critical studies in intelligence, security governance, technologies;

2. it applies a critical approach to address contemporary security challenges and build a resilient security culture;
3. it is structured in a way that can be understood and assimilated by a wide variety of students, with different backgrounds: media studies, law, technology, political sciences, sociology, intelligence and security studies;
4. it goes beyond addressing these study areas in a disparate and segmented fashion, transversally focusing on their intersection, on their convergence, and on the manner in which they can synergically solve real societal problems.

INSET joint MA programme addresses the following educational gaps:

1. the need for a common European academic framework to assess security risks through technologically-driven intelligence production;
2. the underrepresentation of interdisciplinary master programs linking intelligence studies, security governance and technologies;
3. the rapid and recent evolution of perspectives on intelligence and security from traditional to more critical, interdisciplinary and reflexive ones;
4. the need to link intelligence studies and technological developments to society at large and to develop civil societies' abilities to analyse data, understand the functionality of technology, develop their digital competences;
5. the missing tools in addressing disinformation campaigns, part of hybrid warfare, that are shaping and reshaping democratic systems and affecting good governance practices, with little understanding or control from civil society.

As a **joint transnational and inter- and multidisciplinary master's program**, INSET encourages the internationalization of education via critical approaches to security issues and increases the capacity of partners to deliver joint educational programs. By providing a common framework and support for networking, it fosters academic cooperation among partners and, accordingly, it enhances the partners' capabilities to modernize their curricula and teaching practices. In line with the recent developments of both theoretical approaches (e.g. critical intelligence studies) and also the unprecedented technological challenges, the program aims to develop cutting-edge and labour market attractive skills for BA graduates with different backgrounds (e.g. law, technology, social and political science, intelligence, media studies). By providing academic excellence, INSET designs and implements the mechanisms needed for the delivery and functioning of a joint master's program.

The consortium is currently developing the organizational documents and the curriculum for the **joint master's programme INSET** with a view to enrolling the first cohort of students in the autumn of 2025. More information is available on the project website.

CALL FOR PAPERS *ROMANIAN INTELLIGENCE STUDIES REVIEW*

“Mihai Viteazul” National Intelligence Academy, via its National Institute for Intelligence Studies, publishes the *Romanian Intelligence Studies Review* (RISR), a high-quality peer reviewed and indexed research journal, edited in English and Romanian twice a year.

The aim of the journal is to create a framework for debate and to provide a platform accessible to researchers, academicians, professional, practitioners and PhD students to share knowledge in the form of high quality empirical and theoretical original research papers, case studies, conceptual framework, analytical and simulation models, literature reviews and book review within security and intelligence studies and convergent scientific areas.

Topics of interest include but are not limited to:

- Intelligence in the 21st century
- Intelligence Analysis
- Cyber Intelligence
- Open Source Intelligence (OSINT)
- History and memory in Intelligence
- Security paradigms in the 21st century
- International security environment
- Security strategies and policies
- Security Culture and public diplomacy

Review Process: RISR shall not accept or publish manuscripts without prior peer review. Material which has been previously copyrighted, published, or accepted for publication will not be considered for publication in the journal. There shall be a review process of manuscripts by one or more independent referees who are conversant in the pertinent subject area. Articles will be selected based on their

relevance to the journal's theme, originality and scientific correctness, as well as observance of the publication's norms. The editor evaluates the recommendation and notifies the author of the manuscript status.

The review process takes maximum three weeks, the acceptance or rejects notification being transmitted via email within five weeks from the date of manuscript submission.

Date of Publishing: RISR is inviting papers for No. 31 and 32 and which is scheduled to be published on June and December, 2024.

Submission deadlines: February 1st and July 1st

Author Guidelines: Author(s) should follow the latest edition of APA style in referencing. Please visit www.apastyle.org to learn more about APA style, and <http://www.animv.ro> for author guidelines. For more details please access the official website: **rrsi.ro**

Contact: Authors interested in publishing their paper in RISR are kindly invited to submit their **proposals electronically in .doc/.docx format at our e-mail address rrsi@sri.ro, with the subject title: article proposal.**