

R O M A N I A
ROMANIAN INTELLIGENCE SERVICE
“MIHAI VITEAZUL” NATIONAL
INTELLIGENCE ACADEMY
Reg. no. 87356/March 31st, 2022

UNCLASSIFIED

“MIHAI VITEAZUL”
NATIONAL INTELLIGENCE ACADEMY
OPERATIONAL PLAN
FOR 2023

Approved in ANIMV Senate’s meeting on March 29th, 2023
Bucharest, 2023

UNCLASSIFIED

INTRODUCTION

“Mihai Viteazul” National Intelligence Academy (ANIMV) mission is to provide a valuable educational offer, based on educational programs and research activities primarily oriented towards the intelligence officers’ initial training and development and complementarily to promoting security culture to the civil society.

The training of intelligence officers in a dedicated educational system involves the adoption of an integrated training strategy, comprising of two essential fields, namely *the academic training* – which ensures a high level of general knowledge and the appropriate critical thinking necessary for a superior understanding of the world and of the contemporary society – and *the specialized (intelligence) training*, permanently related to the specificities of the profession, which is quite particular, due both to the complexity of the issues it addresses, as well as to the diversity of the situations that intelligence officers have to face.

“Mihai Viteazul” National Intelligence Academy’s Operational Plan for 2023 aims to implement ANIMV’s Strategic Plan for 2022 – 2025 by establishing activities, programs and projects which depend on the achievement of the general objectives established for the reference period.

This document shall be made public on the Academy’s website and the management of each faculty shall inform their members about the contents of the Plan and about the contribution of each faculty to its fulfillment.

Objective/ Planned Actions, Programs, Projects to Achieve the Objective	Indicators for the Evaluation of Achievement Levels			Estimated Costs	Financing Sources	Responsible	Deadline	Implementation Status of the Activity/Objective
	Name	Unit of Measurement	Value (RON)					
1	2	3	4	5	6	7	8	9
1. Institutional management								
1	2	3	4	5	6	7	8	9
1.1. Submission to ME (Ministry of Education) of the request for state budget funded places for students, for the new academic year.	Request to ME					Commandant (Rector), Vice-Chancellor, Deans, ANIMV Secretariat	February 2023	
1.2. Analysis in the ANIMV Board of Trustees (BT) of the completion stage of the planned activities, programs and projects for the academic year 2021-2022.						ANIMV Board of Trustees	February 2023	
1.3 Analysis and approval in the ANIMV Senate of the income and expenditure budget for 2023. Presentation of the annual report on the budget execution for 2024.	Income and expenditure budget Report on the budget execution	1 1				General Administrative Director / Head of the financial structure	February – March 2023	
1.4 Approval in ANIMV Senate of the Operational Plan for 2023.	OP approved by the ANIMV Senate	1				Commandant (Rector), ANIMV Senate, Quality Assurance Office	March 2023	
1.5. Presentation of the Report on the status of the Academy for 2022 in the ANIMV Senate	Status report	1				Commandant (Rector), ANIMV Senate, ANIMV Secretariat	March 2023	
1.6. Update of the internal normative provisions on the educational activity of the institution, in compliance with the Career Guide.	Internal rules					Commandant (Rector), Vice-Chancellor, Deans, Vice-Deans, ANIMV Secretariat	Whenever the case	
1.7. Review of the current regulations and procedures for their implementation	Regulations /					Managers of educational structures,	Permanently,	

Objective/ Planned Actions, Programs, Projects to Achieve the Objective	Indicators for the Evaluation of Achievement Levels			Estimated Costs	Financing Sources	Responsible	Deadline	Implementation Status of the Activity/Objective
	Name	Unit of Measurement	Value (RON)					
1	2	3	4	5	6	7	8	9
published on ANIMV's website, update them according to the rules in force.	Methodologies reviewed and approved by ANIMV Senate					Quality Assurance Office	depending on the institutional and regulatory dynamics	
1.8. Preparation and submission to the human resources structure of the assets declaration for the persons indicated by law, posting of the declarations indicated by law on ANIMV's website	Assets declarations					Persons that the law establishes this obligation for	June 2023	
1.9. Implementation of the Development Program for the Managerial Internal Control System of the Service at ANIMV level	Annual report	1				Vice-Chancellor Quality Assurance Office	December 2023	
1.10. Organization of ANIMV Board of Trustees meetings in order to analyze, adopt, transmit the decisions on ANIMV's activity	ANIMV Board of Trustees meeting minute					Commandant (Rector) ANIMV Secretariat	According to the established calendar or whenever the case	
1.11. Undertaking of the institutional evaluation process, including the fields of study in order to maintain the accreditation of higher education institution	Materials provided by the rules in force					Commandant (Rector), Vice-Chancellor, Deans, ANIMV Secretariat, The Commission for Evaluation and Quality Assurance (CEAC), Quality Assurance Office	December 2023	
1.12. Increasing the number of university teaching staff and the number of full						Commandant	Permanently	

Objective/ Planned Actions, Programs, Projects to Achieve the Objective	Indicators for the Evaluation of Achievement Levels			Estimated Costs	Financing Sources	Responsible	Deadline	Implementation Status of the Activity/Objective
	Name	Unit of Measurement	Value (RON)					
1	2	3	4	5	6	7	8	9
scientific researchers specialized in the research field, involved in doctoral and postdoctoral study programs – permanently	Analysis materials					(Rector) CSUD ¹ Director, SD ² Director		
1.13. Defining the activities of interest to be carried out within the framework of institutional partnerships with higher education institutions in Romania for advancing security culture, as well as for connecting the Academy to the latest developments in the field of education	Analysis materials					Commandant (Rector), ANIMV Secretariat, INSI ³ Director, Deans, CSUD Director, SD Director	Permanently	
1.14. Maintaining and strengthening existing strategic partnerships with universities and prestigious institutions at European and international level	Analysis materials					Commandant (Rector), ANIMV Secretariat, INSI Director, Deans, CSUD Director, SD Director	Permanently	
1.15 Organizing the summer school of Doctoral Studies of European Defense and Intelligence College	Analysis materials Event organizing					Commandant (Rector), CSUD Director, SD Director	July 2023	
1.16 Quantitative and qualitative researches in order to identify the digitalization needs at all levels (rector, faculties, students, secretariat, library, publishing house, research) and proposal of technical solutions according to ANIMV's digitalization strategy	Analysis materials					Second-In-Command for Innovation, CNMSI ⁴ Director	Permanently	
2. Quality management								

¹ Council for Doctoral University Studies (CSUD)

² Doctoral School (SD)

³ National Institute for Intelligence Studies (INSI)

⁴ National Center for Modelling and Simulation in Intelligence (CNMSI)

Objective/ Planned Actions, Programs, Projects to Achieve the Objective	Indicators for the Evaluation of Achievement Levels			Estimated Costs	Financing Sources	Responsible	Deadline	Implementation Status of the Activity/Objective
	Name	Unit of Measurement	Value (RON)					
1	2	3	4	5	6	7	8	9
1	2	3	4	5	6	7	8	9
2.1. Internal evaluation of ANIMV's university programs	Evaluation sheets	For each program				Vice-Chancellor, Deans, Vice-Deans, Directors of departments	December 2023	
2.2. Preparing the Internal Evaluation Report on the Quality of Education within ANIMV	Internal Evaluation Report on the Quality of Education within ANIMV	1				The Commission for Evaluation and Quality Assurance (CEAC), Quality Assurance Office	February 2023	
2.3. Preparing the documentation for the external assessment process of the master's degree university fields	Self-assessment report	1				Vice-Chancellor, Deans, CEAC, Quality Assurance Office	January – April 2023	
2.4. Monitoring the implementation of the quality of the teaching activity/ teaching staff / subjects of study evaluation process by students for the academic year 2022 – 2023	Annual evaluation report	1				Vice-Chancellor, Deans, Directors of CEAC departments, Quality Assurance Office	Twice a year	
2.5 Preparing the academic audit report	Academic audit report	1				Academic Audit Committee	Annually	
2.6. Applying questionnaires and interpreting the feedback from students / trainees / graduates and employees	Feedback reports Scores based on feedback for evaluating the teachers					Quality Assurance Office Distance Education Department	Twice a year/ annually (depending on the type of reporting)	
2.7. Analyzing the results of quality of the teaching activity / teaching staff evaluation of ANIMV	CEAC meeting minute	1				Quality Assurance Office	September-October 2023	

Objective/ Planned Actions, Programs, Projects to Achieve the Objective	Indicators for the Evaluation of Achievement Levels			Estimated Costs	Financing Sources	Responsible	Deadline	Implementation Status of the Activity/Objective
	Name	Unit of Measurement	Value (RON)					
1	2	3	4	5	6	7	8	9
2.8. Updating the data in RNCIS ⁵ and RNPP ⁶ regarding the study programs	Reaccredited study programs					Vice-Chancellor, Deans, Directors of CEAC departments, Quality Assurance Office, ANIMV Secretariat	December 2023	
2.9. Drawing up an action plan to eliminate potential weaknesses identified during the external institutional evaluation	Action plan	1				CEAC Quality Assurance Office	December 2023	
3. Management of the educational process								
1	2	3	4	5	6	7	8	
3.1. Preparing and approving the schedule for the teaching activities	Six-month schedule	2				Vice-Chancellor, Deans, SD Director, Directors of departments, Faculty secretariats	February 2023; September 2023	
3.2. Distributing teaching tasks	Table with the redistribution of teaching and scientific research tasks for the second semester of the academic year 2023 - 2024;	1				Vice-Chancellor, SD Director, Directors of departments	February 2023	
	Table with the distribution of teaching and scientific research tasks for the academic year	1					June 2023	

⁵ National Register of Qualifications in Higher Education

⁶ National Register of Postgraduate Programs

Objective/ Planned Actions, Programs, Projects to Achieve the Objective	Indicators for the Evaluation of Achievement Levels			Estimated Costs	Financing Sources	Responsible	Deadline	Implementation Status of the Activity/Objective
	Name	Unit of Measurement	Value (RON)					
1	2	3	4	5	6	7	8	9
	2023 - 2024							
3.3. Presenting the annual activity report of the University Ethics Commission	Activity report of the University Ethics Commission	1				University Ethics Commission	March 2023	
3.4. Evaluating and updating education plans for all the study programs	ANIMV Senate meeting minute	1				Vice-Chancellor, Deans, Vice-Deans	March 2023	
3.5. Opening teaching vacancies in order to cover the necessary teaching staff, according to the proposals of the faculties	Vacancies					Vice-Chancellor, Deans, ANIMV Secretariat	Depending on the existent institutional needs	
3.6. Updating and checking the status of the teaching positions for the academic year 2022 – 2023	Status of the teaching positions					Commandant (Rector), CSUD Director, Deans, SD Director, Directors of departments	May-June 2023	
3.7. Drawing up / updating syllabus content for ANIMV's study programs	Subject outlines / teaching materials					Directors of departments, Deans, Vice-Deans	June 2023	
3.8. Establishing postgraduate studies and/or continuing training programs	Study programs					Vice-Chancellor, Deans, ANIMV Secretariat	Depending on the existent institutional needs	
3.9. Developing a postdoctoral program for advanced research in the accredited field of Intelligence and National Security doctoral studies	Postdoctoral program					CSUD Director, SD Director	Permanently	
3.10. Projecting and implementing middle management training courses / programs, from the perspective of the training needs generated by the institutional transformations	Training program					Vice-Chancellor, Deans, Vice-Deans	Depending on the identified institutional needs	

Objective/ Planned Actions, Programs, Projects to Achieve the Objective	Indicators for the Evaluation of Achievement Levels			Estimated Costs	Financing Sources	Responsible	Deadline	Implementation Status of the Activity/Objective
	Name	Unit of Measurement	Value (RON)					
1	2	3	4	5	6	7	8	9
3.11. Developing / strengthening partnerships with other prestigious universities in the country, with national military higher education institutions, as well as with similar higher education institutions from abroad	Partnership agreements					Commandant (Rector), CSUD Director, Deans, SD Director, Chief Secretary	Permanently	
3.12. Ensuring the framework for developing the trainees' specialized practice and implementing the concept of differentiated professional practice and integration with the involvement of direct and institutional beneficiaries	Practice programs					Vice-Chancellor, Deans, Vice-Deans, Chief Secretary, Faculty secretariats	September 2023	
3.13. Drawing up the topics for bachelor's degree / master examination and for submitting dissertations	Topics					Vice-Chancellor, Deans, Vice-Deans, Directors of departments	July 2023 September 2023	
3.14. Organizing presentations for training on the use of similarity coefficients identification software and on the use of verification reports	Presentation materials					Ethics Commission Chairman, Vice-Chancellor, Deans, SD Director, INSI Director, CNMSI Director, RRSI ⁷ Editor in Chief	Annually	
3.15. Registering students in the Special Matriculation Register (RMS) ⁸ or in the National Single Matriculation Register (RMUR), depending on their study programs	Registering notes in the RMS / RMUR					Deans, Chief Secretary, Faculty Secretariats	At the beginning of the academic year	
3.16. Involving specialists / experts in the						Vice-Chancellor, Deans,	Throughout the	

⁷ Romanian Intelligence Studies Review (RISR)

⁸ Under article 201, paragraph 1.2. of The Law of National Education no. 1/2011

Objective/ Planned Actions, Programs, Projects to Achieve the Objective	Indicators for the Evaluation of Achievement Levels			Estimated Costs	Financing Sources	Responsible	Deadline	Implementation Status of the Activity/Objective
	Name	Unit of Measurement	Value (RON)					
1	2	3	4	5	6	7	8	9
fields of training within ANIMV's teaching activities	Lectures, courses, conferences					CSUD Director	entire academic year	
3.17. Developing a body of specialized publications in ANIMV's Central Library by creating three collections within ANIMV's Publishing House: the security and intelligence study collection; the international relations collection; the cultures and civilizations collection	Books and magazines according to the necessity reports of the faculties, INSI, departments			Budget		Vice-Chancellor, Deans, Vice-Deans, CSUD Director, BCE ⁹ Chief	Throughout the entire academic year	
3.18. Facilitating electronic access to the scientific and research literature in the field	Database			Own revenues		Vice-Chancellor, Deans, Vice-Deans, CSUD Director, BCE Chief	Throughout the entire academic year	
3.19. Identifying the operational training needs in e-learning and blended learning format	Projects of implementation					Commandant (Rector), Vice-Chancellor, Deputies, Deans, Vice-Deans, CNMSI Chief	Throughout the entire academic year	
3.20. Identifying the needs to increase the technical and digital skills of the ANIMV teaching staff and employees and offers solutions to fulfill them	Analysis materials					Second-In-Command for Innovation, CNMSI Chief	Throughout the entire academic year	
3.21. Ensuring a growing trend in the number of readers of ANIMV's central library	Six-month analysis	2				Vice-Chancellor, Deans, Vice-Deans, CSUD Director, BCE Chief	Throughout the entire academic year	
3.22. Consolidating the portfolio of programs offered by the Academy for the implementation of SRI's strategy on countering discrimination, namely the National Strategy approved by GO						Vice-Chancellor, Deans, Vice-Deans, ANIMV Secretariat	Throughout the entire academic year	

⁹ Central Library and Publishing House (BCE)

Objective/ Planned Actions, Programs, Projects to Achieve the Objective	Indicators for the Evaluation of Achievement Levels			Estimated Costs	Financing Sources	Responsible	Deadline	Implementation Status of the Activity/Objective
	Name	Unit of Measurement	Value (RON)					
1	2	3	4	5	6	7	8	9
number 539/2021 ¹⁰ .								
4. Research Process Management								
1	2	3	4	5	6	7	8	
4.1. Drawing up and implementation of ANIMV's Strategy for Scientific Research, Development and Innovation for 2020-2026.	Strategy	1				Second-In-Command for Innovation, Scientific Council (CS) Chairman, CSUD Director, INSI Director, CNMSI Director, SD Director, Deans, Vice-Deans	March, 2023 Throughout the entire academic year	
4.2. Drawing up ANIMV's Annual Scientific Research Plan	Scientific strategy	1				Second-In-Command for Innovation, CS Chairman, CSUD Director, INSI Director, CNMSI Director, SD Director, Deans	March 2023	
4.3 Drawing up ANIMV's Annual Editorial Plan	Annual Editorial Plan				Budget	ANIMV Secretariat, BCE Chief	February, 2023	
4.4. Drawing up the Annual Report on ANIMV's Scientific Research	Annual Scientific Research Report	1				Second-In-Command for Innovation, CS Chairman, CSUD Director, INSI Director, CNMSI Director, SD Director, Deans	March-April, 2023	
4.5. Organizing the Scientific Council meetings in order to analyze, adopt and send to the BT the decisions taken on the planning and carrying out of scientific activities in ANIMV	PV Scientific Council Meeting					CS Chairman	Throughout the entire academic year	

¹⁰ GO no. 539/2021 on approving the National Strategy for preventing and countering antisemitism, xenophobia, radicalization and hate speech for 2021-2023 period and the Action Plan for preventing and countering antisemitism, xenophobia, radicalization and hate speech for 2021-2023 period.

Objective/ Planned Actions, Programs, Projects to Achieve the Objective	Indicators for the Evaluation of Achievement Levels			Estimated Costs	Financing Sources	Responsible	Deadline	Implementation Status of the Activity/Objective
	Name	Unit of Measurement	Value (RON)					
1	2	3	4	5	6	7	8	9
4.6. Submitting to the ANIMV Commandant (Rector) the Annual Activity Report of the CS	Annual Activity Report of the CS	1				CS Chairman	March 2023	
4.7. Strengthening/ developing partnerships with other Universities/ research institutes for the implementation of the Annual Research Plan	Joint Projects/activities					Second-In-Command for Innovation, CS Chairman, CSUD Director, INSI Director, CNMSI Director, SD Director, Deans, ANIMV Secretariat	Throughout the entire academic year	
4.8 Developing projects in order to obtain funding from national and international programs	Projects developed					Second-In-Command for Innovation, CS Chairman, CSUD Director, INSI Director, CNMSI Director	Throughout the entire academic year, according to the identified opportunities and institutional needs	
4.9. Drawing up the Curriculum of the Doctoral Study Program	Curriculum	1				SD Director	1 st Semester, 2023	
4.10. Drawing up the Curriculum of the Advanced Research Postdoctoral Program	Curriculum	1				SD Director	1 st Semester, 2023	
4.11. Correlating the research agenda of the Doctoral School with the priority research topics undertaken through the ANIMV Research Development Innovation Strategy 2022-2026	Research Agenda					CSUD Director, INSI Director, SD Director, Deans	Throughout the entire academic year	
4.12. The yearly internal assessment of	Self-assessment reports					CSUD Director, INSI Director, SD Director	December, 2023	

Objective/ Planned Actions, Programs, Projects to Achieve the Objective	Indicators for the Evaluation of Achievement Levels			Estimated Costs	Financing Sources	Responsible	Deadline	Implementation Status of the Activity/Objective
	Name	Unit of Measurement	Value (RON)					
1	2	3	4	5	6	7	8	9
the NIIS and of the Doctoral School								
4.13. Organizing one round table on the topic Russia and Europa: History, Governance and Security, within the Jean Monnet project	Poster and agenda					Project manager and implementation manager	January 2023	
4.14. Updating the digital data base with the results of the scientific research carried out by INSI, SD, faculties	Research Data Base on the SRI Portal					Second-In-Command for Innovation, CSUD Director, INSI Director, CNMSI Director, SD Director, Deans	Throughout the entire academic year, depending on the completion of the research	
4.15. Organizing conferences/ scientific events in order to increase the quality/ excellence in ANIMV's research – the Intelligence in the Knowledge Society International Conference, the Security in the Black Sea Region Program	Conferences /events organized					Second-In-Command for Innovation, Organizing Committee	According to the organization calendar	
4.16. Organizing the third edition of the Strategic communication, governance, security in the European Union Summer School, within the Jean Monnet project	Newsletter	1 event/ year				Organizing Committee	June-July 2023	
4.17. Building up the magazine's current portfolio, assessing, endorsing and editing the Romanian Magazine for Intelligence Studies	Issues published					Editorial Board	June-December, 2023	
4.18. Stimulating an increase in the number of articles published in international journals or with a high impact factor, and/or with a national or international visibility, in Romanian and the main international languages.	No. of published articles					CSUD Director, INSI Director, SD Director, Deans	Throughout the entire academic year	

Objective/ Planned Actions, Programs, Projects to Achieve the Objective	Indicators for the Evaluation of Achievement Levels			Estimated Costs	Financing Sources	Responsible	Deadline	Implementation Status of the Activity/Objective
	Name	Unit of Measurement	Value (RON)					
1	2	3	4	5	6	7	8	9
4.19. Ensuring the applicability of the research and transferring its results to ANIMV's education and training structures and to the employer	Analysis materials					CSUD Director, Deans, Vice-Deans	Throughout the entire academic year	
4.20. Supporting the students' research activity by involving them in ANIMV's research projects	No. of students involved in projects					CSUD Director, INSI Director, CNMSI Director, SD Director, Deans, Vice-Deans	Throughout the entire academic year	
4.21. Organizing the Intelligence and Security Culture yearly students scientific conference	Event organized	1				SD Director	Annually, until June 30 th	
4.22. Organizing the ANIMV-STUD yearly students conference	Event	1			ME funds	Deans, SD Director, INSI Director	Annually, until May 30 th	ME fund request until October 1 st , 2023
4.23. Carrying out doctoral coordination activities within the Development of advanced and applied research skills in the logic of STEAM + Health project POCU/993/6/13, Cod SMIS 2014+ 153310	Doctoral student guidance	1			POCU Project	According to the responsibilities set		October 30 th , 2023
4.24. Carrying out activities within the Critical Studies in Intelligence, Technologies and Security Governance project (ITSG)					Erasmus Mundus Design Measures Program (EMDM)	CSUD Director, Implementation Team Members		
4.25. Developing ANIMV's scientific contributions within the work packages – "Empowering a Pan- European Network to Counter Hybrid Threats - EU-HYBNET" an EU- HYBNET project	Deliverables developed	1			The Innovation and Research Program	INSI Director, CNMSI staff	Throughout the entire academic year	

Objective/ Planned Actions, Programs, Projects to Achieve the Objective	Indicators for the Evaluation of Achievement Levels			Estimated Costs	Financing Sources	Responsible	Deadline	Implementation Status of the Activity/Objective
	Name	Unit of Measurement	Value (RON)					
1	2	3	4	5	6	7	8	9
					Horizon 2020			
4.26. Developing scientific contributions within DOMINOES project – Digital Competences Information Ecosystem	Deliverables developed				Erasmus+	INSI Director	Throughout the entire academic year	
4.27. Organizing and carrying out academic activities related to the Romanian Presidency of the Intelligence College in Europe	Events, courses, scientific contributions, points of view	1				INSI Director	Throughout the entire academic year	
4.28. Developing scientific contributions related to the ATB Monography Project						According to the responsibilities set	Throughout the entire academic year	
4.29. Developing activities and approaches to complete and report within the EUSEGOV Jean Monnet Project	Final Report	1			Erasmus+/ Jean Monnet Module	Project Director and implementation manager	October - December 2023	
4.30. Volume edited on the Governance and Security in The European Union theme within Jean Monnet Project	Book	1				Project Director and implementation manager	September 2023	
4.31. Approaches to meet the achievement indicators within the INTELLIGENT project	Research plan/ Research reports for the 7 Laboratories built within the project	7			POC Project	Project Director, INSI Director, SD Director	September 2023	
4.32. Strengthening the cooperation with	Contributions to research activities					OSINT CE ¹² Director	Throughout the	

¹² OSINT Center of Excellence

Objective/ Planned Actions, Programs, Projects to Achieve the Objective	Indicators for the Evaluation of Achievement Levels			Estimated Costs	Financing Sources	Responsible	Deadline	Implementation Status of the Activity/Objective
	Name	Unit of Measurement	Value (RON)					
1	2	3	4	5	6	7	8	9
CSD ¹¹ in OSINT research projects	and reports falling under CSD's internal projects: #SN11 #CORIOLIS2						entire academic year	
4.33. Mapping the needs for scientific knowledge of the Faculties and the Doctoral School and assessing the opportunities to turn them into internally and/or externally funded research projects in the Joint Work Group	Analyses					INSI Director, CNMSI Director, Deans, CSUD Director, SD Director	Annually, first quarter of the year	
4.34. Monitoring the national and international research-development programs in the field of digitalization of education and drawing up project proposal for their submission	Analyses					Second-In-Command for Innovation, CNMSI Chief	Permanently	
4.35. Providing access to online documentation resources through the ANELIS Consortium and online periodicals.	Documentation material					BCE Chief, Deans, SD Director, General Administrative Director	Permanently	
5. Logistics Resource Management								
1	2	3	4 ¹³	5	6	7	8	
5.1. Rehabilitating, consolidating and modernizing through expansion and functional adaptation the buildings for preparing and serving meals	Investment		38.077.000 lei		CNI (National Investment Company)	General Administrative Director	Construction start date: October 14 th ,	Status: Construction and installation

¹¹ Open Source Center - CSD

¹³ Final results are subject to changes/updates, based on the implementation situations

Objective/ Planned Actions, Programs, Projects to Achieve the Objective	Indicators for the Evaluation of Achievement Levels			Estimated Costs	Financing Sources	Responsible	Deadline	Implementation Status of the Activity/Objective
	Name	Unit of Measurement	Value (RON)					
1	2	3	4	5	6	7	8	9
					National Program		2019 Deadline: March 03 rd , 2023 ¹⁴	works = 100%
5.2. Provision of equipment and supplies necessary to ANIMV's operation	Material expenditure					General Administrative Director	Throughout the entire academic year	
5.3. Building a swimming pool inside ANIMV campus.	Investment		11.588.00 lei		CNI National Program	General Administrative Director	Construction start date: September 05 th , 2022 Deadline: June 21 st , 2023	Status: Construction and installation works = 50%
5.4. The CORPORE SANO project (rehabilitating and modernizing the sports complex in the central campus)	Investment		31.834.00 lei		CNI National Program	General Administrative Director	Cannot be determined for the time being	Status: At CNI
5.5. Rehabilitating, modernizing and expanding the housing building, Odăi site	Investment		21.071.00 lei		State budget/ CNI National Program	General Administrative Director	Cannot be determined for the time being	Status: At CNI
5.6. Rehabilitating and modernizing the housing building in Grădișteța	Investment		39.985.00 lei		State budget/ CNI National Program	General Administrative Director	Cannot be determined for the time being	Status: At CNI

¹⁴ With possibility of 30 days extension

Objective/ Planned Actions, Programs, Projects to Achieve the Objective	Indicators for the Evaluation of Achievement Levels			Estimated Costs	Financing Sources	Responsible	Deadline	Implementation Status of the Activity/Objective
	Name	Unit of Measurement	Value (RON)					
1	2	3	4	5	6	7	8	9
5.7. Consolidating, restoring and converting the Grădișteța headquarters	Investment		49.704.00 lei		State budget/ CNI National Program	General Administrative Director	Cannot be determined for the time being	Status: At CNI, searching for funding sources
5.8. Current repair works to the rainwater installations and sewerage network	Current repair		757.366.00 lei		State budget	General Administrative Director	December 2023	
5.9. Current repair works to the natural gas installations	Current repair		330.512.00 lei		State budget	General Administrative Director	December, 2023	
5.10. Rehabilitating access control point 1 at the Grădișteța campus -secondary headquarters	Current repair		587.815.00 lei		State budget	General Administrative Director	December, 2023	
5.11. Rehabilitating the fencing around the Odăi headquarters and Grădișteța secondary headquarters	Current repair		500.000.00 lei		State budget	General Administrative Director	December, 2023	
5.12. Rehabilitating and modernizing the perimeter protection system – Grădișteța secondary headquarters	Current repair		1.000.000.00 lei		State budget	General Administrative Director	December, 2023	
5.13. Rehabilitating the car park – Grădișteța secondary headquarters	Current repair		900.000.00 lei		State budget	General Administrative Director	December, 2023	
5.14 Current repair works to the potable water installation between buildings and rehabilitating the potable water tanks and fire tanks	Current repair		1.836.21.00 lei		State budget	General Administrative Director	December, 2023	
5.15. Current repair works and modernizing to the transformer substation – Grădișteța secondary headquarters	Current repair		600.000.00 lei		State budget	General Administrative Director	December, 2023	
	Investment					General Administrative		

Objective/ Planned Actions, Programs, Projects to Achieve the Objective	Indicators for the Evaluation of Achievement Levels			Estimated Costs	Financing Sources	Responsible	Deadline	Implementation Status of the Activity/Objective
	Name	Unit of Measurement	Value (RON)					
1	2	3	4	5	6	7	8	9
5.16. Drawing up specialty studies, technical project and execution of the "Moderate Energy Renovation of a building within the ANIMV headquarters" investment objective - PNRR			-		State budget PNRR	Director	December, 2023 - Design	
5.17. Drawing up the approval documentation of the investment works for "Rehabilitating, modernizing and functional reconversion+ Corp" investment objective	Investment		-		State budget	General Administrative Director	Cannot be determined for the time being	
5.18. Drawing up the Annual procurement plan for 2024	Plan					General Administrative Director	November, 2023	
6. Image, Communication and International Cooperation								
1	2	3	4	5	6	7	8	
6.1. Promoting/ publishing on the ANIMV website all the information of interest to the civil society	Posted press statements					Second-In-Command for Innovation, Communication and International Cooperation Department, Deans, CSUD Director, SD Director	Throughout the entire academic year	
6.2. Updating the public communication strategy falling under SRI's (Romanian Intelligence Service) public communication process	Updated strategy	1				Second-In-Command for Innovation, Communication and International Cooperation Department	December 2023	
6.3. Developing an updated procedure for	Procedure	1				Second-In-Command for		

Objective/ Planned Actions, Programs, Projects to Achieve the Objective	Indicators for the Evaluation of Achievement Levels			Estimated Costs	Financing Sources	Responsible	Deadline	Implementation Status of the Activity/Objective
	Name	Unit of Measurement	Value (RON)					
1	2	3	4	5	6	7	8	9
the Academy's international cooperation						Innovation, Communication and International Cooperation Department	December 2023	
6.4. Developing a procedure for the Academy's activity related to citizens relations	Procedure	1				Second-In-Command for Innovation, Communication and International Cooperation Department	December, 2023	
6.5. Developing ANIMV presentation materials to be used in certain contexts in the public space.	Information materials	1				Second-In-Command for Innovation, Communication and International Cooperation Department	Throughout the entire academic year	