R O M A N I A THE ROMANIAN INTELLIGENCE SERVICE "MIHAI VITEAZUL" NATIONAL INTELLIGENCE ACADEMY

Reg. no. 87356/March 31st, 2022

"MIHAI VITEAZUL" NATIONAL INTELLIGENCE ACADEMY OPERATIONAL PLAN FOR 2022

Approved in ANIMV Senate meeting on March 31st, 2022 - Bucharest, 2022 -

INTRODUCTION

"Mihai Viteazul" National Intelligence Academy (ANIMV) mission is to provide a valuable educational offer, based on educational programs and research activities primarily oriented towards the intelligence officers' initial training and development and complementarily to promoting security culture in civil society.

The training of intelligence officers in a dedicated educational system involves the adoption of an integrated training strategy, comprising of two essential fields, namely *the academic training* – which ensures a high level of general knowledge and the appropriate critical thinking necessary for a superior understanding of the world and of the contemporary society – and *the specialized (intelligence) training*, permanently related to the specificities of the profession, which is quite particular, due both to the complexity of the issues it addresses, as well as to the diversity of the situations that intelligence officers face.

"Mihai Viteazul" National Intelligence Academy's Operational Plan for 2022 aims to implement ANIMV's Strategic plan for 2022 – 2025 by establishing activities, programs and projects which depend on the achievement of the general objectives established for the reference period.

This document shall be made public on the Academy's website and the management of each faculty shall inform their members about the contents of the Plan and about the contribution of each faculty to its fulfillment.

Objective/ Planned Actions, Programs		the Evaluation of A Levels	chievement	Estimate	Financing			Implementation Status of the
Projects to Achieve the Objective	Name	Unit of Measurement	Value (RON)		Sources	Responsible	Deadline	Activity/Objective
1	2	3	4	5	6	7	8	9
		1. Ins	titutional mai	nagement	t			
1	2	3	4	5	6	7	8	9
1.1. Submission to ME (Ministry of Education) of the request for state budget funded places for students, for the new academic year.	Request to ME					Commandant (Rector), Vice rector Deans, The Secretariat of the Academy	January 2022	
Approval of ANIMV's updated Charter	ANIMV Charter	1				ANIMV Senate	January 2022	
1.3. Analysis in the ANIMV Board of Trustees of the completion stage of the planned activities, programs and projects for the 2020-2021 academic year.						ANIMV Board of Trustees	February 2022	
1.4. Development of the Annual Action Plan (AAP)	AAP	1				Vice rector	February 2022	
1.5. Analysis and approval in ANIMV Senate of the income and expenditure budget for 2022. Presentation of the annual report on the budget execution for 2021.	Income and expenditure budget Report on the budget execution	1 1				Administrative Director/ Head of the financial structure	February 2022	
1.6. Approval in ANIMV Senate of the Operational Plan for 2022.	OP approved by the Senate	1				Senate Quality Assurance Office (BAC)	March 2022	
1.7. Presentation of the Report on the status of the Academy for 2021 in the ANIMV Senate	Status report	1				Commandant (Rector) The Secretariat of the Academy	March 2022	
Update of the internal normative provisions on the educational activity of the institution, in compliance with the Career Guide.	Internal rules					Commandant (Rector), Vice rector, Deans, Vice deans, The Secretariat of the	Whenever the case	

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Projects to Achieve the Objective	Name	Unit of Measurement	Value (RON)	d Costs	Sources	Responsible	Deadline	Activity/Objective
1	2	3	4	5	6	7	8	9
						Academy		
1.9. Review of the current regulations and the procedures for their implementation published on ANIMV's website, update them according to the rules in force.	Regulations / Methodologies reviewed and approved by ANIMV Senate					Managers of educational structures, Quality Assurance Office	Permanently, depending on the institutional and regulatory dynamics	
1.10. Preparation and submission to the human resources structure of the assets declaration for the persons indicated by law, posting of the declarations indicated by law on ANIMV's website	Assets declarations					Persons that the law establishes this obligation for	June 2022	
1.11. Implementation of the Development Program for the Managerial Internal Control System of the Service at ANIMV level	Annual report	1				Vice rector Quality Assurance Office	December 2022	
1.12. Organization of ANIMV Board of Trustees meetings in order to analyze, adopt, transmit the decisions on ANIMV's activity	ANIMV Board of Trustees meeting minute					Commandant (Rector) The Secretariat of the Academy	According to the established calendar or whenever the case	
1.13. Undertaking of the institutional evaluation process, including the fields of study in order to maintain the accreditation of higher education institution	Materials provided by the rules in force					Commandant (Rector), Vice rector, Deans, The Secretariat of the Academy, The Commission for Evaluation and Quality Assurance (CEAC) Quality Assurance Office	December 2022	
1.14. Increasing the number of university teaching staff and the number of full scientific researchers specialized in the research field, involved in doctoral and postdoctoral study programs –	Analysis materials					Commandant (Rector) Council for Doctoral University Studies (CSUD) Director,	Permanently	

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Projects to Achieve the Objective	Name	Unit of Measurement	Value (RON)	d Costs	Sources	Responsible	Deadline	Activity/Objective
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permanently						Doctoral School (SD) Director		
	Analysis materials					Vice rector, National Institute for Intelligence Studies (INSI) Director, deans, CSUD Director, SD Director, BAC chief, ANIMV chief secretary		
1.16. Maintaining and strengthening existing strategic partnerships with universities and prestigious institutions at European and international level	Analysis materials					Commandant (Rector), INSI Director, National Center for Modelling and Simulation in Intelligence (CNMSI) Director, deans, CSUD Director,	Permanently	
		2. Q	uality manag	gement				
1	2	3	4	5	6	7	8	9
2.1. Internal evaluation of ANIMV's university programs	Evaluation sheets	For each program				Vice rector, Deans, Vice deans, Directors of departments	December 2022	
2.2. Preparing the Report on the internal evaluation and quality assurance within ANIMV	Report on the internal evaluation and quality assurance within ANIMV	1				CEAC	Annually December 2022	

		he Evaluation of A	chievement			Responsible 7 8 Deans, CEAC, Quality Assurance Office Vice rector, Deans, Directors of CEAC departments, Quality Assurance Office Vice rector, Deans, Directors of CEAC departments, Quality Assurance Office Vice rector, Deans, Directors of CEAC departments, Quality Assurance Office Twice a year Academic audit report committee Annually	Implementation	
Objective/ Planned Actions, Programs Projects to Achieve the Objective	Name	Unit of Measurement	Value (RON)	Estimate d Costs	Financing Sources	Responsible	Deadline	Status of the Activity/Objective
1	2	3	4	5	6	•	8	9
2.3. Preparing the documentation for the external assessment process of the master's degree university fields	Self-assessment [·] report	1				Quality Assurance Office	January 2022	
2.4. Reaccrediting ISN and RISE master's degree fields	Self-assessment , report	2				Deans, Directors of CEAC departments, Quality Assurance	June 2022	
2.5. Monitoring the implementation of the quality of the teaching activity / teaching staff / subjects of study evaluation process by students for the academic year 2021 – 2022	Annual evaluation report	1				Deans, Directors of CEAC departments, Quality Assurance	Twice a year	
2.6. Preparing the academic audit report	Academic audit report	1					Annually	
2.7. Applying questionnaires and interpreting the feedback from students / trainees / graduates and employees	Feedback reports Scores based on feedback for evaluating the teachers					Office Distance Learning	Twice a year/ annually (depending on the type of reporting)	
2.8. Analyzing the results of the teaching staff quality evaluation and communicating the results of the internal evaluations to the faculties							September- October 2022	
2.9. Reaccreditation of study programs	Reaccredited study programs						December 2022	
2.10. ANIMV's institutional reaccreditation	Reaccreditation rating					Commandant (Rector) Vice rector, Deans, Directors of CEAC departments, Quality Assurance Office	December 2022	

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Objective/ Planned Actions, Programs		the Evaluation of A Levels Unit of	cnievement	Estimate	Financing			Implementation Status of the
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2.11. Drawing up an action plan to eliminate potential weaknesses identified during the external evaluation of the university master's degree programs	Action plan	1				CEAC Quality Assurance Office	December 2022	
2.12. Validating the Intelligence Operations rating, registering the ARACIS standard and temporarily authorizing the program	Validated rating					Faculty of Intelligence Quality Assurance Office	June 2022	
		3. Manageme	nt of the edu	cational p	orocess			
1	2	3	4	5	6	7	8	
3.1. Preparing and approving the schedule for the teaching activities	Six-month schedule	2				Vice rector, Deans, SD Director, Directors of departments, Faculty secretariats	February 2022; September 2022	
3.2. Distributing teaching tasks	Table with the redistribution of teaching and scientific research tasks for the second semester of the academic year 2021 - 2022; Table with the distribution of teaching and scientific research tasks for the second semester of the academic year 2022 - 2023	1				Vice rector, SD Director, Directors of departments	February 2022 June 2022	

		he Evaluation of A Levels	chievement					Implementation
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3.3. Presenting the annual activity report of the university Ethics Commission and integrating the conclusions in the Academy's status report	Activity report of the university Ethics Commission	1				Ethics Commission	February 2022	
3.4. Evaluating and updating education plans for the study programs	ANIMV Senate meeting minute	1				Vice rector, Deans, Vice deans	March 2022	
3.5. Updating the training process feedback mechanism from the point of view of process quality and adjustment to the institutional requirements	Methodology for receiving feedback	1				Commandant (Rector) Vice rector, Deans, Vice deans, Quality Assurance Office	March 2022	
3.6. Opening teaching vacancies in order to cover the necessary teaching staff, according to the proposals of the faculties	Vacancies					Vice rector, Deans Chief Secretary	March October 2022	
3.7. Updating and checking the status of the teaching positions for the academic year 2021 – 2022	Status of the teaching positions					Commandant (Rector), CSUD Director, Deans, SD Director, Directors of departments	May-June 2022	
3.8. Drawing up / updating syllabus content for ANIMV's study programs	Subject outlines / teaching materials					Directors of departments, Deans, Vice deans	June 2022	
3.9. Establishing postgraduate studies and/or continuing training programs certified by the National Qualifications Authority	Study programs					Vice rector, Deans, Chief Secretary	Depending on the existent institutional needs	
3.10. Developing a postdoctoral program for advanced research in the accredited field of Intelligence and National Security doctoral studies in order to ensure research development in specialized		1				CSUD Director, SD Director	October 1st, 2022	

		he Evaluation of A Levels	chievement				Implementation	
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fields								
3.11. Projecting and implementing middle management training courses / programs, from the perspective of the training needs generated by the institutional transformations	Training program					Vice rector, Deans,	Depending on the identified institutional needs	
3.12. Developing / strengthening partnerships with other prestigious universities in the country, with national military higher education institutions, as well as with similar higher education institutions from abroad	Partnership agreements					Commandant (Rector), CSUD Director, Deans, SD Director, Chief Secretary	Permanently	
3.13. Ensuring the framework for developing the trainees' specialized practice and implementing the concept of differentiated professional practice and integration with the involvement of direct and institutional beneficiaries	Practice programs						September 2022	
3.14. Drawing up the topics for licensure examination and for submitting dissertations	Topics					Vice rector, Deans, Vice deans, Directors of departments	October 2021; October 2022	
3.15. Organizing presentations for training on the use of similarity coefficients identification software and on the use of verification reports	Presentation materials					Chairman of the Ethics Commission, Vice rector, deans, SD Director, INSI Director, CNMSI Director	Annually	
3.16. Registering students in the Single Matriculation Register	Single Matriculation Register	1					At the beginning of the academic year	
3.17. Involving specialists / experts in the fields of training within ANIMV's teaching activities						Vice rector, Deans, CSUD Director	Throughout the entire	

		he Evaluation of A Levels	chievement					Implementation
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1	2	3	4	5	6	7	8	9
	conferences						academic year	
by creating three collections within	Books and magazines according to the necessity reports of the faculties, NIIS, departments			Budget		Vice rector, Deans, Vice deans, CSUD Director, Chief librarian	Throughout the entire academic year	
3.19. Facilitating electronic access to the scientific and research literature in the field	Database			Own revenues		Vice rector, Deans, Vice deans, CSUD Director, Chief librarian	Throughout the entire academic year	
3.20. Identifying the operational training needs in e-learning and blended learning format	Projects of implementation					Commandant (Rector) Vice rector, Deputies, Deans, Vice deans	Throughout the entire year	
3.21. Ensuring a growing trend in the number of readers of ANIMV's central library	Six-month analysis	2				Vice rector, Deans, Vice deans, CSUD Director, Chief Librarian	Throughout the entire year	
3.22. Annual and gradual benchmarking in order to adjust the study programs	Benchmarking study					Vice Rector, Deans, Quality Assurance Office, University Departments Heads	Annually, until	
3.23. Consolidating the portfolio of programs offered by the Academy for the implementation of SRI's strategy on countering discrimination, namely the National Strategy approved by GO number 539/2021 on approving the National Strategy for preventing and countering antisemitism, xenophobia, radicalization and hate speech, 2021-							deadline: for the evaluation of ANIMV's curricula and	

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1	2	3	4	5	6	7	8	9
2023	Analyses Report						having the evaluation approved by SRI leadership: May 15 th , 2022	
		4. Resea	rch Process I	Managem	ent			
1	2	3	4	5	6	7	8	9
4.1. Drawing up ANIMV's Annual Scientific Research Plan	Annual Scientific Research Plan					Chairman of Scientific Council (CS), CSUD Director, INSI Director, CNMSI Director, SD Director Deans, Vice Deans	January, 2022	
4.2. Drawing up the Annual Report on ANIMV's Scientific Research	Annual Scientific Research Report 1					CS Chairman, CSUD Director, INSI Director, CNMSI Director, SD Director, Deans	January, 2022	
4.3. Organizing the Scientific Council meetings in order to analyze, adapt and send to the ANIMV Board of Trustees the decisions taken on the planning and carrying out of scientific activities in ANIMV	Minutes of the Scientific Council meeting					CS Chairman	Monthly /whenever necessary	
4.4. Submitting to the ANIMV Commandant (Rector) the Annual Activity Report of the SC	SC Annual Activity Report					CS Chairman	January, 2022	
4.5. Submitting to the ANIMV Commandant (Rector) the ANIMV's Annual Scientific Research Report	Scientific Research Report 1					CS Chairman	January, 2022	
4.6. Strengthening/ developing partnerships with other Universities/			UNCLASSIFIED			CSUD Director, INSI Director, CNMSI Director, SD		

Objective/ Blancad Actions Decompose		the Evaluation of A Levels	chievement	Fatimeta Financina			Implementation	
Objective/ Planned Actions, Programs Projects to Achieve the Objective	, Name	Unit of Measurement	Value (RON)	Estimate d Costs	Financing Sources	Responsible	Deadline	Status of the Activity/Objective
1	2	3	4	5	6	7	8	9
research institutes for the implementation of the Annual Research Plan	Joint Projects/ Activities					Director, Deans, Vice Deans, Chief Secretary	Throughout the year	
4.7. Developing projects in order to obtain funding from national and international programs	Projects developed					CSUD Director, INSI Director, CNMSI Director	Throughout the entire academic year, according to the identified opportunities and institutional needs	
4.8. Drawing up the Curriculum of the Doctoral Studies Program	Study Program	1				SD Director	1 st Semester, 2022	
4.9. Research report on the topic Transfer of knowledge through experiential learning – Awareness Campaign 2.0	Study	1				INSI Director, CNMSI Director	February, 2022	
4.10. Correlating the research agenda of the Doctoral School with the priority research topics undertaken through the ANIMV Research Development Innovation Strategy 2018-2022	Research Agenda					CSUD Director, INSI Director, CNMSI Director, SD Director, Deans CSUD Director,	Throughout the academic year	
4.11. The yearly internal assessment of the INSI, the CNMSI and of the Doctoral School	Self-Assessment Report					INSI Director, CNMSI Director, SD Director	December, 2022	
4.12. Initiating the transfer of academic expertise acquired during research programs for the effective management of big data by SRI junior analysts (within the THESEUS project)	Research Reports Training Sessions	2 2				Commandant (Rector), INSI Director, CNMSI Director, SD Director, Deans	March, 2022	
4.13. Implementing and successfully finalizing project Theseus – Norwegian	Project implementation Research deliverables					INSI Director, CNMSI Director	March, 2022	

		the Evaluation of A Levels	chievement					Implementation
Objective/ Planned Actions, Programs Projects to Achieve the Objective	, Name	Unit of Measurement	Value (RON)		Financing Sources	Responsible	Deadline	Status of the Activity/Objective
1	2	3	4	5	6	7	8	9
Funds	(according to the project timeline) Classes and multiplication events							
4.14. Organizing two round tables on the topic Governance and Security in the European Union within the Jean Monnet project	Newsletter	2 events/year				CNMSI Director	March-April 2022	
4.15. Updating the digital data base with the results of the scientific research carried out by INSI, CNMSI, DS, faculties	Research Data Base on the SRI Portal					CSUD Director, INSI Director, CNMSI Director, SD Director, Deans	Throughout the year, depending on the completion of the research	
4.16. Organizing conferences/ scientific events in order to increase the quality/ excellence in ANIMV's research – the Intelligence in the Knowledge Society International Conference, the Security in the Black Sea Region Program	Conferences /events organized					Organizing Committee	According to the calendar set by the organizers	
4.17. Organizing the second edition of the Strategic communication, governance, security in the European Union Summer School, within the Jean Monnet project 4.18. Building up the magazine's current	Newsletter	1 event/ year				CNMSI Director	June/Septem ber, 2022	
portfolio, assessing, endorsing and editing the Romanian Magazine for Intelligence Studies	Issues published					Editorial Board	June- December, 2022	
4.21. Contributing to the scientific basis behind the establishing of the Management and Leadership Center (#MAGNON)	Research report on topics within the scope of the MLC fields of interest (according to the project fiche currently under	1				CNMSI Director	July 31, 2022	

		he Evaluation of A	chievement	Estimata	te Financing			Implementation
Objective/ Planned Actions, Programs, Projects to Achieve the Objective	Name	Unit of Measurement	Value (RON)	Estimate d Costs	Sources	Responsible	Deadline	Status of the Activity/Objective
1	2	3	4	5	6	7	8	9
	approval)							
4.19. Stimulating an increase in the number of articles published in international journals or with a high impact factor, and/or with a national or international visibility, in Romanian and the main international languages.	No. of articles published					CSUD Director, INSI Director, CNMSI Director, SD Director, Deans	Throughout the academic year	
4.20. Ensuring the applicability of the research and transferring its results to ANIMV's education and training structures and to the employer	Analyses						Throughout the academic year	
4.21. Supporting the students' research activity by involving them in ANIMV's research projects	No. of students involved in projects					CSUD Director, INSI Director, CNMSI Director, SD Director, Deans, Vice Deans Deans, SD Director,	Throughout the academic year	
4.22. Organizing the ANISTUD yearly students conference	Event organized	1				INSI Director,	Yearly, until May 30	
4.23. Carrying out doctoral coordination activities within the ESSENTIAL project	Guidebook	1				•	Multi-annual project	The project was closed, the partners had to jointly draw up the assessment report and final report until March 30, 2022
4.24.Developing ANIMV's scientific contributions within the work packages – "Empowering a Pan- European Network to Counter Hybrid Threats - EU-HYBNET" an EU-HYBNET project	Deliverables developed	1					Throughout the academic year	
4.25. Approaches to initiate and implement the DOMINOES – Erasmus +/research project	Project implementation Research deliverables (according to the project timeline)						Throughout the academic year	

Objective / Blanca d Actions - Business	Indicators for the Evaluation of Achievement Levels							Implementation
Objective/ Planned Actions, Programs Projects to Achieve the Objective	, Name	Unit of Measurement	Value (RON)	Estimate d Costs	Financing Sources	Responsible	Deadline	Status of the Activity/Objective
1	2	3	4	5	6	7	8	9
	Classes Project meetings							
4.26. The activity report of the Laboratory for the applied research of the Romanian intelligence services history	Report and annexes (deliverables)	2 events /year				INSI Director	September, 2022	
4.27. Edited volume on the topic Governance and Security in the European Union within the Jean Monnet project	Book volume	1				CNMSI Director	September, 2022	
4.27. Approaches to meet the achievement indicators within the INTELIGENT project	Research plan/ Research reports for the 7 Laboratories built within the project	7				Project Director INSI Director, CNMSI Director, SD Director	September, 2022	
4.28. Strengthening the cooperation with CSD in OSINT research projects	Contributions to research activities and reports falling under CSD's internal projects: #SN1/2 #CORIOLIS2					CNMSI Director, CEO Director	Throughout the academic year	
4.29. Mapping the needs for scientific knowledge of the Faculties and the Doctoral School and assessing the	Analyses					INSI Director, CNMSI Director, Deans, CSUD Director, SD Director	Yearly, first semester of the year	
4.30. Ensuring access to online documentation resources via the ANELIS consortium and online periodicals	Documentation material					ANIMV's Chief Librarian, Second- In-Command for Logistics, Deans, SD Director	On a permanent basis	

5. Resource Management

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Objective/ Planned Actions, Programs,	Indicators for the Evaluation of Achievement Levels			Estimate	Financing			Implementation Status of the
Projects to Achieve the Objective	Name	Unit of Measurement	Value (RON)		Sources	Responsible	Deadline	Activity/Objective
1	2	3	4	5	6	7	8	9
1	2	3	4	5	6	7	8	9
preparing and serving meals	Investment		26,782,120. 83		CNI National Program	Second-In- Command for Logistics	Construction start date: October 14, 2019 Deadline July 12, 2022	Status: Construction and installation works = 90% Facilities = 20%
5.2. Provision of equipment and supplies necessary to ANIMV's operation	Material expenditure					Second-In- Command for Logistics	Throughout the academic year	
5.3. Rehabilitating and modernizing the TERRA sports complex (gym, swimming pool, outdoor gym) in Grădiştea	Investment		23,727,360. 07		CNI National Program	Second-In- Command for Logistics	Construction start date: February 24, 2020 Deadline April 24, 2023	Status: Multi-purpose sports field = 100% Tennis court = 100% Gym = 95%
5.4. The CORPORE SANO project (rehabilitating and modernizing the sports complex in the central campus)	Investment		12 mil.		CNI National Program	Second-In- Command for Logistics	Cannot be determined for	Status: At CNI, searching for sources of funding, updating the value of the project
5.5. Building a swimming pool in the central campus	Investment		9 mil.		CNI National Program	Second-In- Command for Logistics	Construction start date:2022 Deadline: .09.2023	Status: Adjusting the technical project
5.6. Rehabilitating, modernizing and					State budget, CNI	Second-In- Command for	Cannot be	Status:

	the Evaluation of A	of Achievement						
	Lovole							Implementation
Objective/ Planned Actions, Programs, Projects to Achieve the Objective	Name	Unit of Measurement	Value (RON)	Estimate d Costs	Financing Sources	Responsible	Deadline	Status of the Activity/Objective
1	2	3	4	5	6	7	8	9
expanding the C16 housing building, Odăii site	Investment		20,324,590. 90		National Program	Logistics	determined for the time being	At CNI, searching for sources of funding
5.7. Rehabilitating and modernizing the C12 housing building	Investment		39,984,498. 65		State budget/ CNI National Program	Second-In- Command for Logistics	Cannot be determined for the time being	Status: At CNI, searching for sources of funding
5.8. Consolidating, restoring and converting the C6 building, Odăii site	Investment		37,764,347. 56		State budget/ CNI National Program	Second-In- Command for Logistics	Cannot be determined for the time being	Status: At CNI, searching for sources of funding
5.9. Rehabilitating and modernizing the sewage network – Odăii headquarters	Current repair		-		State budget	Second-In- Command for Logistics	December, 2022	
5.10. Rehabilitating and modernizing the water supply networks and pumping station – Odăii headquarters	Current repair		-		State budget	Second-In- Command for Logistics	December, 2022	
5.11. Rehabilitating access control point 1 at the Grădiştea campus -secondary headquarters	Current repair		-		State budget	Second-In- Command for Logistics	December, 2022	
5.12. Rehabilitating the fencing around the Odăii headquarters and Grădiştea secondary headquarters	Current repair		-		State budget	Second-In- Command for Logistics	December, 2022	
5.13. Rehabilitating and modernizing the perimeter protection system – Grădiştea secondary headquarters	Current repair		_		State budget	Second-In- Command for Logistics	December, 2022	
Gradiştea secondary neadquarters	Current repair		-		State budget	Second-In- Command for Logistics	December, 2022	
5.15. Current repair works to the exterior						Second-In-		

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of the warehouse, building C35 – Grădiştea secondary headquarters	Current repair		-		State budget	Command for Logistics	December, 2022	
 5.16. Repairing and upgrading the conversion station – Grădiştea secondary headquarters 	Current repair		_		State budget	Second-In- Command for Logistics	December, 2022	
5.17. Drawing up the feasibility study for the implementation of the investment project "BRAin Networking – Green and digital Bran University Campus"	Investment		-		State budget	I odictios	December, 2022	
5.18. Drawing up the Annual procurement plan for 2022	Plan						November, 2021	
	6. Image, Co	mmunication and	I Internationa	l Cooper	ation			
1	2	3	4	5	6	7	8	9
6.1. Promoting/ publishing on the ANIMV website all the information of interest to the civil society	Posted press statements					Communication and International Cooperation Department (SCCI), Deans, CSUD Director, SD Director		
6.2. Identifying opportunities to continue the expansion and consolidation of the partnership network with peer structures	Protocol					SCCI	Throughout the academic year	
6.3. Implementing tools to efficiently disseminate the results of SRI's international cooperation activities	Transfer tool-kit						Throughout the academic year	Depending on the evolution of the SARS-Cov 2 pandemic

Objective/ Blanced Actions Browns	Indicators for the Evaluation of Achievement Levels			Catimata	Financian			Implementation Status of the
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6.4. Updating the public communication strategy falling under SRI's public communication process	Updated strategy	1				scci	December, 2022	
6.5. Developing a procedure for the Academy's international cooperation	Procedure	1				SCCI	December, 2022	
6.6. Developing a procedure for the Academy's activity related to citizens relations	Procedure	1				SCCI	December, 2022	