Reg. no. 87356/March 31 ${ }^{\text {st }}, 2022$

# "MIHAI VITEAZUL" NATIONAL INTELLIGENCE ACADEMY OPERATIONAL PLAN 

FOR 2022

Approved in ANIMV Senate meeting on March 31 ${ }^{\text {st }}, 2022$

- Bucharest, 2022 -


## INTRODUCTION

"Mihai Viteazul" National Intelligence Academy (ANIMV) mission is to provide a valuable educational offer, based on educational programs and research activities primarily oriented towards the intelligence officers' initial training and development and complementarily to promoting security culture in civil society.

The training of intelligence officers in a dedicated educational system involves the adoption of an integrated training strategy, comprising of two essential fields, namely the academic training - which ensures a high level of general knowledge and the appropriate critical thinking necessary for a superior understanding of the world and of the contemporary society - and the specialized (intelligence) training, permanently related to the specificities of the profession, which is quite particular, due both to the complexity of the issues it addresses, as well as to the diversity of the situations that intelligence officers face.
"Mihai Viteazul" National Intelligence Academy's Operational Plan for 2022 aims to implement ANIMV's Strategic plan for 2022 - 2025 by establishing activities, programs and projects which depend on the achievement of the general objectives established for the reference period.

This document shall be made public on the Academy's website and the management of each faculty shall inform their members about the contents of the Plan and about the contribution of each faculty to its fulfillment.


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| Objective/ Planned Actions, Programs, Projects to Achieve the Objective | Indicators for the Evaluation of Achievement Levels |  |  | Estimate d Costs | Financing Sources | Responsible | Deadline | Implementation Status of the Activity/Objective |
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|  |  |  |  |  |  | Academy |  |  |
| 1.9. Review of the current regulations and the procedures for their implementation published on ANIMV's website, update them according to the rules in force. | Regulations / Methodologies reviewed and approved by ANIMV Senate |  |  |  |  | Managers of educational structures, Quality Assurance Office | Permanently, depending on the institutional and regulatory dynamics |  |
| 1.10. Preparation and submission to the human resources structure of the assets declaration for the persons indicated by law, posting of the declarations indicated by law on ANIMV's website | Assets declarations |  |  |  |  | Persons that the law establishes this obligation for | June 2022 |  |
| 1.11. Implementation of the Development Program for the Managerial Internal Control System of the Service at ANIMV level | Annual report |  |  |  |  | Vice rector Quality Assurance Office | $\begin{aligned} & \text { December } \\ & 2022 \end{aligned}$ |  |
| 1.12. Organization of ANIMV Board of Trustees meetings in order to analyze, adopt, transmit the decisions on ANIMV's activity | ANIMV Board of Trustees meeting minute |  |  |  |  | Commandant (Rector) The Secretariat of the Academy | According to the established calendar or whenever the case |  |
| 1.13. Undertaking of the institutional evaluation process, including the fields of study in order to maintain the accreditation of higher education institution | Materials provided by the rules in force |  |  |  |  | Commandant (Rector), <br> Vice rector, Deans, The Secretariat of the Academy, The Commission for Evaluation and Quality Assurance (CEAC) <br> Quality Assurance Office | $\begin{aligned} & \text { December } \\ & 2022 \end{aligned}$ |  |
| 1.14. Increasing the number of university teaching staff and the number of full scientific researchers specialized in the research field, involved in doctoral and postdoctoral study programs - | Analysis materials |  |  |  |  | Commandant (Rector) Council for Doctoral University Studies (CSUD) Director, | Permanently |  |

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| permanently |  |  |  |  |  | Doctoral School (SD) Director |  |  |
| 1.15. Defining the activities of interest to be carried out within the framework of institutional partnerships with higher education institutions in Romania for advancing security culture, as well as for connecting the Academy to the latest developments in the field of education | Analysis materials |  |  |  |  | Vice rector, National Institute for Intelligence Studies (INSI) Director, deans, CSUD Director, SD Director, BAC chief, ANIMV chief secretary | Permanently |  |
| 1.16. Maintaining and strengthening existing strategic partnerships with universities and prestigious institutions at European and international level | Analysis materials |  |  |  |  | Commandant (Rector), INSI Director, National Center for Modelling and Simulation in Intelligence (CNMSI) Director, deans, CSUD Director, SD Director | ermanently |  |
|  |  |  | ality man | ment |  |  |  |  |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 |
| 2.1. Internal evaluation of ANIMV's university programs | Evaluation sheets | each program |  |  |  | Vice rector, Deans, Vice deans, Directors of departments | December 2022 |  |
| 2.2. Preparing the Report on the internal evaluation and quality assurance within ANIMV | Report on the internal evaluation and quality assurance within ANIMV |  |  |  |  | CEAC, <br> Quality Assurance Office | Annually December 2022 |  |
|  |  |  |  |  |  | Vice rector, |  |  |

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| 2.3. Preparing the documentation for the external assessment process of the master's degree university fields | Self-assessment report | 1 |  |  |  | Deans, CEAC, Quality Assurance Office | January 2022 |  |
| 2.4. Reaccrediting ISN and RISE master's degree fields | Self-assessment report | 2 |  |  |  | Vice rector, Deans, Directors of CEAC departments, Quality Assurance Office | June 2022 |  |
| 2.5. Monitoring the implementation of the quality of the teaching activity / teaching staff / subjects of study evaluation process by students for the academic year 2021-2022 | Annual evaluation report | 1 |  |  |  | Vice rector, Deans, Directors of CEAC departments, Quality Assurance Office | Twice a year |  |
| 2.6. Preparing the academic audit report | Academic audit report | 1 |  |  |  | Academic audit report committee | Annually |  |
| 2.7. Applying questionnaires and interpreting the feedback from students / trainees / graduates and employees | Feedback reports Scores based on feedback for evaluating the teachers |  |  |  |  | Quality Assurance Office <br> Distance Learning Department | Twice a year/ annually (depending on the type of reporting) |  |
| 2.8. Analyzing the results of the teaching staff quality evaluation and communicating the results of the internal evaluations to the faculties | QAAC meeting minute |  |  |  |  | Quality Assurance Office | SeptemberOctober 2022 |  |
| 2.9. Reaccreditation of study programs | Reaccredited study programs |  |  |  |  | Vice rector, Deans, Directors of CEAC departments, Quality Assurance Office | December 2022 |  |
| 2.10. ANIMV's institutional reaccreditation | Reaccreditation rating |  |  |  |  | Commandant (Rector) Vice rector, Deans, Directors of CEAC departments, Quality Assurance Office | $\begin{aligned} & \text { December } \\ & 2022 \end{aligned}$ |  |

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| 2.11. Drawing up an action plan to eliminate potential weaknesses identified during the external evaluation of the university master's degree programs | Action plan | 1 |  |  |  | CEAC <br> Quality Assurance Office | $\begin{aligned} & \text { December } \\ & 2022 \end{aligned}$ |  |
| 2.12. Validating the Intelligence Operations rating, registering the ARACIS standard and temporarily authorizing the program | Validated rating |  |  |  |  | Faculty of Intelligence Quality Assurance Office | June 2022 |  |

3. Management of the educational process

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| 3.1. Preparing and approving the schedule for the teaching activities | Six-month schedule | 2 |  |  |  |  | Vice rector, Deans, SD Director, Directors of departments, Faculty secretariats | February 2022; <br> September 2022 |  |
| 3.2. Distributing teaching tasks | Table with the redistribution of teaching and scientific research tasks for the second semester of the academic year 2021-2022; <br> Table with the distribution of teaching and scientific research tasks for the second semester of the academic year 2022-2023 | 1 |  |  |  |  | Vice rector, SD Director, Directors of departments | February 2022 <br> June 2022 |  |

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| fields |  |  |  |  |  |  |  |  |
| 3.11. Projecting and implementing middle management training courses / programs, from the perspective of the training needs generated by the institutional transformations | Training program |  |  |  |  | Vice rector, Deans, Vice deans | Depending on the identified institutional needs |  |
| 3.12. Developing / strengthening partnerships with other prestigious universities in the country, with national military higher education institutions, as well as with similar higher education institutions from abroad | Partnership agreements |  |  |  |  | Commandant (Rector), CSUD Director, Deans, SD Director, Chief Secretary | Permanently |  |
| 3.13. Ensuring the framework for developing the trainees' specialized practice and implementing the concept of differentiated professional practice and integration with the involvement of direct and institutional beneficiaries | Practice programs |  |  |  |  | Vice rector, Deans, Vice deans, Chief Secretary, Faculty secretariats | September 2022 |  |
| 3.14. Drawing up the topics for licensure examination and for submitting dissertations | Topics |  |  |  |  | Vice rector, Deans, Vice deans, Directors of departments | October 2021; October 2022 |  |
| 3.15. Organizing presentations for training on the use of similarity coefficients identification software and on the use of verification reports | Presentation materials |  |  |  |  | Chairman of the Ethics Commission, Vice rector, deans, SD Director, INSI Director, CNMSI Director | Annually |  |
| 3.16. Registering students in the Single Matriculation Register | Single <br> Matriculation <br> Register |  |  |  |  | Deans, Chief Secretary | At the beginning of the academic year |  |
| 3.17. Involving specialists / experts in the fields of training within ANIMV's teaching activities | Lectures, courses, |  |  |  |  | Vice rector, Deans, CSUD Director | Throughout the entire |  |

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|  | conferences |  |  |  |  |  | academic year |  |
| 3.18. Developing a body of specialized publications in ANIMV's Central Library by creating three collections within ANIMV's Publishing House: the security and intelligence studies collection; the international relations collection; the cultures and civilizations collection | Books and magazines according to the necessity reports of the faculties, NIIS, departments |  |  | Budget |  | Vice rector, Deans, Vice deans, CSUD Director, Chief librarian | Throughout the entire academic year |  |
| 3.19. Facilitating electronic access to the scientific and research literature in the field | Database |  |  | Own revenues |  | Vice rector, Deans, Vice deans, CSUD Director, Chief librarian | Throughout the entire academic year |  |
| 3.20. Identifying the operational training needs in e-learning and blended learning format | Projects of implementation |  |  |  |  | Commandant <br> (Rector) <br> Vice rector, <br> Deputies, Deans, Vice deans | Throughout the entire year |  |
| 3.21. Ensuring a growing trend in the number of readers of ANIMV's central library | Six-month analysis |  |  |  |  | Vice rector, Deans, Vice deans, CSUD Director, Chief Librarian | Throughout the entire year |  |
| 3.22. Annual and gradual benchmarking in order to adjust the study programs | Benchmarking study |  |  |  |  | Vice Rector, Deans, Quality Assurance Office, University Departments Heads | Annually, until June 30 |  |
| 3.23. Consolidating the portfolio of programs offered by the Academy for the implementation of SRI's strategy on countering discrimination, namely the National Strategy approved by GO number 539/2021 on approving the National Strategy for preventing and countering antisemitism, xenophobia, radicalization and hate speech, 2021- |  |  |  |  |  |  | deadline: for the evaluation of ANIMV's curricula and |  |

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| research institutes for the implementation of the Annual Research Plan | Joint Projects/ Activities |  |  |  |  | Director, Deans, Vice Deans, Chief Secretary | Throughout the year |  |
| 4.7. Developing projects in order to obtain funding from national and international programs | Projects developed |  |  |  |  | CSUD Director, INSI Director, CNMSI Director | Throughout the entire academic year, according to the identified opportunities and institutional needs |  |
| 4.8. Drawing up the Curriculum of the Doctoral Studies Program | Study Program | 1 |  |  |  | SD Director | $1^{\text {st }}$ Semester, 2022 |  |
| 4.9. Research report on the topic Transfer of knowledge through experiential learning - Awareness Campaign 2.0 | Study | 1 |  |  |  | INSI Director, CNMSI Director | February, 2022 |  |
| 4.10. Correlating the research agenda of the Doctoral School with the priority research topics undertaken through the ANIMV Research Development Innovation Strategy 2018-2022 | Research Agenda |  |  |  |  | CSUD Director, INSI Director, CNMSI Director, SD Director, Deans | Throughout the academic year |  |
| 4.11. The yearly internal assessment of the INSI, the CNMSI and of the Doctoral School | Self-Assessment Report |  |  |  |  | CSUD Director, INSI Director, CNMSI Director, SD Director | $\begin{aligned} & \text { December, } \\ & 2022 \end{aligned}$ |  |
| 4.12. Initiating the transfer of academic expertise acquired during research programs for the effective management of big data by SRI junior analysts (within the THESEUS project) | Research <br> Reports <br> Training <br> Sessions | 2 |  |  |  | Commandant (Rector), INSI Director, CNMSI Director, SD Director, Deans | March, 2022 |  |
| 4.13. Implementing and successfully finalizing project Theseus - Norwegian | Project implementation Research deliverables |  |  |  |  | INSI Director, CNMSI Director | March, 2022 |  |

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| Funds | (according to the project timeline) Classes and multiplication events |  |  |  |  |  |  |  |
| 4.14. Organizing two round tables on the topic Governance and Security in the European Union within the Jean Monnet project | Newsletter | 2 events/year |  |  |  | CNMSI Director | $\begin{aligned} & \text { March-April } \\ & 2022 \end{aligned}$ |  |
| 4.15. Updating the digital data base with the results of the scientific research carried out by INSI, CNMSI, DS, faculties | Research Data <br> Base on the SR Portal |  |  |  |  | CSUD Director, INSI Director, CNMSI Director, SD Director, Deans | Throughout the year, depending on the completion of the research |  |
| 4.16. Organizing conferences/ scientific events in order to increase the quality/ excellence in ANIMV's research - the Intelligence in the Knowledge Society International Conference, the Security in the Black Sea Region Program | Conferences /events organized |  |  |  |  | Organizing Committee | According to the calendar set by the organizers |  |
| 4.17. Organizing the second edition of the Strategic communication, governance, security in the European Union Summer School, within the Jean Monnet project | Newsletter | $\begin{aligned} & 1 \\ & \text { event/ year } \end{aligned}$ |  |  |  | CNMSI Director | June/Septem ber, 2022 |  |
| 4.18. Building up the magazine's current portfolio, assessing, endorsing and editing the Romanian Magazine for Intelligence Studies | Issues published |  |  |  |  | Editorial Board | June- <br> December, $2022$ |  |
| 4.21. Contributing to the scientific basis behind the establishing of the Management and Leadership Center (\#MAGNON) | Research report on topics within the scope of the MLC fields of interest (according to the project fiche currently under | 1 |  |  |  | CNMSI Director | July 31, 2022 |  |

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|  | approval) |  |  |  |  |  |  |  |
| 4.19. Stimulating an increase in the number of articles published in international journals or with a high impact factor, and/or with a national or international visibility, in Romanian and the main international languages. | No. of articles published |  |  |  |  | CSUD Director, INSI Director, CNMSI Director, SD Director, Deans | Throughout the academic year |  |
| 4.20. Ensuring the applicability of the research and transferring its results to ANIMV's education and training structures and to the employer | Analyses |  |  |  |  | CSUD Director, Deans, Vice Deans | Throughout the academic year |  |
| 4.21. Supporting the students' research activity by involving them in ANIMV's research projects | No. of students involved in projects |  |  |  |  | CSUD Director, INSI Director, CNMSI Director, SD Director, Deans, Vice Deans | Throughout the academic year |  |
| 4.22. Organizing the ANISTUD yearly students conference | Event organized | 1 |  |  |  | Deans, SD Director, INSI Director, CNMSI Director | Yearly, until May 30 |  |
| 4.23. Carrying out doctoral coordination activities within the ESSENTIAL project | Guidebook | 1 |  |  |  | According to the responsibilities set | Multi-annual project | The project was closed, the partners had to jointly draw up the assessment report and final report until March 30, 2022 |
| 4.24.Developing ANIMV's scientific contributions within the work packages "Empowering a Pan- European Network to Counter Hybrid Threats - EUHYBNET" an EU- HYBNET project | Deliverables developed | 1 |  |  |  | INSI Director, CNMSI Director | Throughout the academic year |  |
| 4.25. Approaches to initiate and implement the DOMINOES - Erasmus +/ research project | Project implementation Research deliverables (according to the project timeline) |  |  |  |  | INSI Director, CNMSI Director | Throughout the academic year |  |

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|  | Classes <br> Project meetings |  |  |  |  |  |  |  |
| 4.26. The activity report of the Laboratory for the applied research of the Romanian intelligence services history | Report and annexes (deliverables) | 2 <br> events /year |  |  |  | INSI Director | September, 2022 |  |
| 4.27. Edited volume on the topic Governance and Security in the European Union within the Jean Monnet project | Book volume | 1 |  |  |  | CNMSI Director | September, 2022 |  |
| 4.27. Approaches to meet the achievement indicators within the INTELIGENT project | Research plan/ Research reports for the 7 <br> Laboratories built within the project |  |  |  |  | Project Director INSI Director, CNMSI Director, SD Director | September, 2022 |  |
| 4.28. Strengthening the cooperation with CSD in OSINT research projects | Contributions to research activities and reports falling under CSD's internal projects: \#SN1 \#CORIOLIS2 |  |  |  |  | CNMSI Director, CEO Director | Throughout the academic year |  |
| 4.29. Mapping the needs for scientific knowledge of the Faculties and the Doctoral School and assessing the opportunities to turn them into internally and/or externally funded research projects in the Joint Work Group | Analyses |  |  |  |  | INSI Director, CNMSI Director, Deans, CSUD Director, SD Director | Yearly, first semester of the year |  |
| 4.30. Ensuring access to online documentation resources via the ANELIS consortium and online periodicals | Documentation material |  |  |  |  | ANIMV's Chief Librarian, Second-In-Command for Logistics, Deans, SD Director | On a permanent basis |  |
| 5. Resource Management |  |  |  |  |  |  |  |  |

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| 5.1. Rehabilitating, consolidating and modernizing through expansion and functional adaptation the C26 building for preparing and serving meals | Investment |  | $\begin{aligned} & 26,782,120 . \\ & 83 \end{aligned}$ |  | CNI <br> National Program | Second-InCommand for Logistics | Construction start date: October 14, 2019 <br> Deadline July 12, 2022 | Status: <br> Construction and installation works = 90\% <br> Facilities = 20\% |
| 5.2. Provision of equipment and supplies necessary to ANIMV's operation | Material expenditure |  |  |  |  | Second-InCommand for Logistics | Throughout the academic year |  |
| 5.3. Rehabilitating and modernizing the TERRA sports complex (gym, swimming pool, outdoor gym) in Grădiştea | Investment |  | $\begin{aligned} & 23,727,360 . \\ & 07 \end{aligned}$ |  | CNI <br> National Program | Second-InCommand for Logistics | Construction start date: <br> February 24, 2020 <br> Deadline April 24, 2023 | Status: Multi-purpose sports field = 100\% <br> Tennis court $=100 \%$ <br> Gym $=95 \%$ |
| 5.4. The CORPORE SANO project (rehabilitating and modernizing the sports complex in the central campus) | Investment |  | 12 mil . |  | CNI <br> National Program | Second-InCommand for Logistics | Cannot be determined for the time being | Status: <br> At CNI, searching for sources of funding, updating the value of the project |
| 5.5. Building a swimming pool in the central campus | Investment |  | 9 mil. |  | CNI <br> National Program | Second-InCommand for Logistics | Construction start date: <br> ._.. 2022 <br> Deadline: 09.2023 | Status: Adjusting the technical project |
| 5.6. Rehabilitating, modernizing and |  |  |  |  | State budget/ CNI | Second-InCommand for | Cannot be | Status: |

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| expanding the C16 housing building, Odăii site | Investment |  | $\begin{aligned} & 20,324,590 . \\ & 90 \end{aligned}$ |  | National Program | Logistics | determined for the time being | At CNI, searching for sources of funding |
| 5.7. Rehabilitating and modernizing the C12 housing building | Investment |  | $\begin{aligned} & 39,984,498 . \\ & 65 \end{aligned}$ |  | State budget/ <br> CNI <br> National Program | Second-InCommand for Logistics | Cannot be determined for the time being | Status: <br> At CNI, searching for sources of funding |
| 5.8. Consolidating, restoring and converting the C6 building, Odăii site | Investment |  | $\begin{aligned} & 37,764,347 . \\ & 56 \end{aligned}$ |  | State budget/ <br> CNI <br> National <br> Program | Second-InCommand for Logistics | Cannot be determined for the time being | Status: <br> At CNI, searching for sources of funding |
| 5.9. Rehabilitating and modernizing the sewage network - Odăii headquarters | Current repair |  |  |  | State budget | Second-InCommand for Logistics | $\begin{aligned} & \text { December, } \\ & 2022 \end{aligned}$ |  |
| 5.10. Rehabilitating and modernizing the water supply networks and pumping station - Odăii headquarters | Current repair |  |  |  | State budget | Second-InCommand for Logistics | $\begin{aligned} & \text { December, } \\ & 2022 \\ & \hline \end{aligned}$ |  |
| 5.11. Rehabilitating access control point 1 at the Grădiştea campus -secondary headquarters | Current repair |  |  |  | State budget | Second-InCommand for Logistics | $\begin{aligned} & \text { December, } \\ & 2022 \\ & \hline \end{aligned}$ |  |
| 5.12. Rehabilitating the fencing around the Odăii headquarters and Grădiştea secondary headquarters | Current repair |  |  |  | State budget | Second-InCommand for Logistics | $\begin{aligned} & \text { December, } \\ & 2022 \\ & \hline \end{aligned}$ |  |
| 5.13. Rehabilitating and modernizing the perimeter protection system - Grădiştea secondary headquarters | Current repair |  |  |  | State budget | Second-InCommand for Logistics | $\begin{aligned} & \text { December, } \\ & 2022 \\ & \hline \end{aligned}$ |  |
| 5.14 Rehabilitating the car park Grădiştea secondary headquarters | Current repair |  |  |  | State budget | Second-InCommand for Logistics | $\begin{aligned} & \text { December, } \\ & 2022 \\ & \hline \end{aligned}$ |  |
| 5.15. Current repair works to the exterior |  |  |  |  |  | Second-In- |  |  |

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| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Name | Unit of Measurement | Value (RON) |  |  |  |  |  |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 |
| of the warehouse, building C35 Grădiştea secondary headquarters | Current repair |  |  |  | State budget | Command for Logistics | $\begin{aligned} & \text { December, } \\ & 2022 \\ & \hline \end{aligned}$ |  |
| 5.16. Repairing and upgrading the conversion station - Grădiştea secondary headquarters | Current repair |  |  |  | State budget | Second-InCommand for Logistics | $\begin{aligned} & \text { December, } \\ & 2022 \end{aligned}$ |  |
| 5.17. Drawing up the feasibility study for the implementation of the investment project "BRAin Networking - Green and digital Bran University Campus" | Investment |  |  |  | State budget | Second-InCommand for Logistics | $\begin{aligned} & \text { December, } \\ & 2022 \end{aligned}$ |  |
| 5.18. Drawing up the Annual procurement plan for 2022 | Plan |  |  |  |  | Second-InCommand for Logistics | November, 2021 |  |
| 6. Image, Communication and International Cooperation |  |  |  |  |  |  |  |  |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 |
| 6.1. Promoting/ publishing on the ANIMV website all the information of interest to the civil society | Posted press statements |  |  |  |  | Communication and International Cooperation Department (SCCI), <br> Deans, CSUD <br> Director, SD <br> Director | Throughout the academic year |  |
| 6.2. Identifying opportunities to continue the expansion and consolidation of the partnership network with peer structures | Protocol |  |  |  |  | SCCI | Throughout the academic year | Depending on the evolution of the SARS-Cov 2 pandemic |
| 6.3. Implementing tools to efficiently disseminate the results of SRI's international cooperation activities | Transfer tool-kit |  |  |  |  | SCCI | Throughout the academic year | Depending on the evolution of the SARS-Cov 2 pandemic |

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| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Objective/ Planned Actions, Programs, Projects to Achieve the Objective | Indicators for | the Evaluation of Levels | chievement | Estimate d Costs | Financing Sources | Responsible | Deadline | Implementation Status of the Activity/Objective |
|  | Name | Unit of Measurement | Value (RON) |  |  |  |  |  |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 |
| 6.4. Updating the public communication strategy falling under SRI's public communication process | Updated strategy | 1 |  |  |  | SCCI | $\begin{aligned} & \text { December, } \\ & 2022 \\ & \hline \end{aligned}$ |  |
| 6.5. Developing a procedure for the Academy's international cooperation | Procedure | 1 |  |  |  | SCCI | $\begin{aligned} & \text { December, } \\ & 2022 \end{aligned}$ |  |
| 6.6. Developing a procedure for the Academy's activity related to citizens relations | Procedure | 1 |  |  |  | SCCl | $\begin{aligned} & \text { December, } \\ & 2022 \\ & \hline \end{aligned}$ |  |


[^0]:    4 / 20

